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The Director of Central Intelligence
Washington, D.C. 20505

National Intelligence Council

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NOTE FOR: Hugh Montgomery
Director, INR
State Department

Excellency, I find that fate has deemed that at 0800 Saturday morning, you are going to be the Discussion Leader on Third World Instabilities, at the off-site conference, and I (vice David Low) will be the Briefer. Our combined efforts will doubtless make this the liveliest of all the sessions -- also, it comes first, before the fatigue factor has begun to set in. In the meantime I'll be away on leave on Thursday and Friday, hence this note.

I see from the IC Staff's papers that the discussion leaders introduce the briefers. This being the case, I'll give you your choices. You can say whatever you wish. Or you can pick and choose from these: In and around the estimates business since 1950, much of it concerning the Third World. As an NIO At Large has chaired the previous NIEs on global instabilities, and a new one which is now underway. Is the NIO who staples together the new art form we've been seeing, the NIC Threat Outlooks. [REDACTED]

[REDACTED] You can Doctor me if you wish. And, Ford has very strong views about a lot of Third World questions.

Or, in the interest of time, propriety, and being a good chairman, maybe it is just best to say my old friend and colleague HF. Truly, whatever you wish is fine with me. In any event, I look forward to some laughter and some Bloody Marys with you Saturday.

Hal Ford

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